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IAC-26-3E FINAL W/03/26  
27 March 2026

**REPORT OF THE DIRECTOR GENERAL  
TO THE PARTIES ON THE  
TWENTY-SIXTH MEETING OF THE ITSO ADVISORY COMMITTEE**

**Washington, D.C., USA  
26-27 MARCH 2026**

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**REPORT OF THE DIRECTOR GENERAL  
TO THE PARTIES ON THE  
TWENTY-SIXTH MEETING OF THE ITSO ADVISORY COMMITTEE**

**Washington, D.C., USA  
26-27 MARCH 2026**

**1. AGENDA ITEM NO. 1 - CALL TO ORDER BY THE DIRECTOR GENERAL**

1.1 The ITSO Advisory Committee (IAC), established at the Twenty-Seventh Assembly of Parties (AP-27), met at American University Washington College of Law in Washington, D.C. during the period 26-27 March 2026. The Agenda, List of Documents and List of Participants are attached as Annexes I, II and III, respectively, to this Report.

1.2 The **TWENTY-SIXTH** meeting of the ITSO Advisory Committee (IAC-26) was called to order on 26 March at 0930 Hours by the Director General, Dr. Renata Brazil-David. The IAC-26 meeting was attended by 30 delegates representing 18 IAC member Parties. Parties of Angola, Brazil, Dominican Republic, Gabon, Greece, Italy, Madagascar, Peru, United Kingdom also attended the meeting as observers.

**2. AGENDA ITEM NO. 2 - ADOPTION OF THE AGENDA**

Reference(s): IAC-26-1 FINAL (DG)

2.1 The Meeting approved the Agenda, which is attached as Annex I.

**3. AGENDA ITEM NO. 3 - ELECTION OF THE CHAIR AND VICE-CHAIR**

3.1 The Committee approved by acclamation the election of Mr. Douglas May from the Party of the United States as Chair and Mr. Flavien Bachabi from the Party of Benin as Vice-Chair.

**4. AGENDA ITEM NO. 4 - SES ACQUISITION OF INTELSAT**

Reference(s): IAC-26-9 (DG)

4.1 Mr. Maury Mechanick, External Legal Advisor to the Director General, presented document IAC-26-9, "Report of the Director General on the SES Acquisition of Intelsat".

4.2 The Committee NOTED document IAC-26-9, "Report of the Director General on the SES Acquisition of Intelsat" and ADVISED the Director General to continue to work with SES and the Parties to ensure that SES continues to honor the Core Principles set forth in the ITSO Agreement and the specific obligations that are imposed under the Public Services Agreement.

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**5. AGENDA ITEM NO. 5 – FINANCIAL MATTERS**

Reference(s): IAC-26-6 (DG)  
IAC-26-7 (DG)  
IAC-26-8 (DG)  
IAC/Inf.-26-1 (DG)

5.1 Mr. Scott Davis, ITSO’s External Auditor, presented document IAC-26-6 “External Auditor’s Report on ITSO’s Accounts and Expenditures for FY 2025”.

5.2 The Committee NOTED document IAC-26-6, “External Auditor’s Report on ITSO’s Accounts and Expenditures for FY 2025”.

5.3 The Director General, presented document IAC-26-7 “Report of the Director General on the Funding Agreement”.

5.4 The Committee:

- NOTED document IAC-26-7 “Report of the Director General on the Funding Agreement”;
- CONGRATULATED the Director General and the CEO of SES for the good faith negotiations that resulted in a three-year funding agreement;
- ACKNOWLEDGED that the Funding Agreement with SES provides much-needed financial stability for the Organization and represents a significant improvement over the funding levels received since 2019;
- RECOGNIZED the generosity of the Parties that provided voluntary contributions during the 2021–2022 funding crisis; and
- ADVISED the Director General to explore ways of replenishing the contingency fund including considering an alternate dispute resolution.

5.6 Ms. Aline Deffry, ITSO’s Director of External Affairs, presented document IAC-26-8 “ITSO Budget (FY 2027, FY 2028 and FY 2029)”.

5.7 The Committee:

- NOTED document IAC-26-8 “ITSO Budget (FY 2027, FY 2028 and FY 2029)” and
- ADVISED the Director General to present this document for approval by AP-42.

**6. AGENDA ITEM NO. 6 - ITSO WORKING GROUP**

Reference(s): IAC- 26-14 (DG)  
IAC-26-15 (DG)

6.1 Ms. Aline Deffry, ITSO’s Director of External Affairs, presented document IAC-26-14 “Report of the Director General on ITSO AP-41 Working Group”.

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6.2 The Committee NOTED document IAC-26-14 “Report of the Director General on ITSO AP-41 Working Group”.

6.3 Mr. Abdouramane El Hajdar, Chair of Working Group, presented document IAC-26-15 “Draft Report of the ITSO AP-41 Working Group”.

6.4 The Committee:

- NOTED document IAC-26-15 “Draft Report of the ITSO AP-41 Working Group”;
- EXPRESSED appreciation for the work done by the Working Group;
- NOTED the progress made on the recommendations of the Working Group.

7. **AGENDA ITEM NO. 7 - GENERAL POLICY AND LONG-TERM OBJECTIVES OF ITSO**

Reference(s): IAC-26-16 (DG)  
IAC-26-17 (DG)  
IAC-26-18 (DG)

7.1 The Director General presented document IAC-26-16 “Report of the Director General on the Implementation of the Strategic Plan for ITSO (2024-2026)”.

7.2 The Committee NOTED document IAC-26-16 “Report of the Director General on the Implementation of the Strategic Plan for ITSO (2024-2026)” and ADVISED the Director General to present this document for approval by AP-42.

7.4 The Director General presented document IAC-26-17 “Extension of Goals and Objectives up to 2028”.

7.4 The Committee NOTED document IAC-26-17 “Extension of ITSO’s Goals and Objectives up to 2028” and ADVISED the Director General to present this document for approval by AP-42.

7.5 The Director General presented document IAC-26-18 “Strategic Plan for ITSO for the Period 2026-2028”.

7.6 The Committee NOTED document IAC-26-18 “Strategic Plan for ITSO for the Period 2026-2028” and ADVISED the Director General to present this document for approval by AP-42.

**8. AGENDA ITEM NO. 8 - PUBLIC SERVICES AGREEMENT**

References: IAC-26-10 (Legal Advisor)  
IAC-26-11 (DG)  
IAC-26-12 (DG)

8.1 Mr. Maury Mechanick, External Legal Advisor to the Director General, presented document IAC-26-10 “Legal Analysis Regarding Whether the Public Services Agreement is an Executory Contract that Can Be Rejected Under U.S. Bankruptcy Law”.

8.2 The Committee NOTED document IAC-26-10 “Legal Analysis Regarding Whether the Public Services Agreement is an Executory Contract That Can Be Rejected Under U.S. Bankruptcy Law” and ADVISED the Director General to present this document to AP-42 .

8.3 Mr. Maury Mechanick, External Legal Advisor to the Director General, presented document IAC-26-11 “Report of the Director General on the Template Public Services Agreement with other entities”.

8.4 The Committee NOTED document IAC-26-11 “Report of the Director General on the Template Public Services Agreement with other entities” and ADVISED the Director General to present this document to AP-42.

8.5 The Director General NOTED that she will consider the comments provided and further refine the document IAC-26-11 as appropriate.

8.6 Mr. Maury Mechanick, External Legal Advisor to the Director General, presented document IAC-26-12 “Report of the Director General on Possible Revisions to the Public Services Agreement with SES”.

8.7 The Committee NOTED document IAC-26-12 “Report of the Director General on Possible Revisions to the Public Services Agreement with SES” and ADVISED the Director General to present this document to AP-42.

**9. AGENDA ITEM NO. 9 - PARTIES COMMON HERITAGE**

Reference(s): IAC-26-13 (DG)

9.1 Dr. Julian Sesena, ITSO’s Technical Advisor, presented document “IAC-26-9, Report of the Director General on the Parties Common Heritage”.

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9.2. The Committee:

- NOTED document IAC-26-13 “Report of the Director General on the Parties Common Heritage”;
- EXPRESSED its appreciation for the work of the Director General and the Notifying Administrations for the progress made in analyzing the Common Heritage orbital locations; and
- ADVISED the Director General to continue to work with the Notifying Administrations, SES and the ITU.

**10. AGENDA ITEM NO. 10 - AGENDA FOR THE 42<sup>nd</sup> MEETING OF THE ASSEMBLY OF PARTIES**

Reference(s): IAC/Inf.26-2 (DG)

10.1 Ms. Aline Deffry, ITSO’S Director of External Affairs, presented document IAC/Inf.26-2 “Tentative Agenda for the 42<sup>nd</sup> Meeting of the Assembly of Parties”.

10.2 The Committee NOTED document IAC/Inf.26-2 “Tentative Agenda for the 42<sup>nd</sup> Meeting of the Assembly of Parties”.

**11. AGENDA ITEM NO. 11 - DATES AND PLACES OF FUTURE MEETINGS OF THE ITSO ADVISORY COMMITTEE**

11.1 The Chair PROPOSED to take no decision on dates for future meetings at this time and leave it to the Director General to plan for such meetings.

**12. AGENDA ITEM NO. 12 - OTHER BUSINESS**

12.1 The Committee NOTED SES’s presentation; and EXPRESSED appreciation to SES Management Team for the presentation and to SES for the collaborative relationship with ITSO.

**13. AGENDA ITEM NO. 13- REPORT OF THE DIRECTOR GENERAL TO THE PARTIES ON THE TWENTY-SIXTH MEETING OF THE ITSO ADVISORY COMMITTEE**

13.1 The Committee NOTED the Report of the Director General to the Parties on the Twenty-Sixth Meeting of the ITSO Advisory Committee.

**ITSO ADVISORY COMMITTEE  
TWENTY SIXTH MEETING  
WASHINGTON D.C. – USA  
26-27 MARCH 2026**

**AGENDA**

1. Call to Order by the Director General
  
2. Adoption of the Agenda  

IAC-26-1*	Tentative Agenda of ITSO Advisory Committee, Twenty-Sixth Meeting
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3. Election of the Chairman and Vice Chairman  

IAC-26-4 (AP-41)*	Membership of ITSO Advisory Committee
IAC-26-5 (AP-41)*	Terms of Reference for the ITSO Advisory Committee
  
4. Financial Matters  

IAC-26-6 (DG)*	External Auditor's Report on ITSO's Accounts and Expenditures for FY 2025
IAC-26-7 (DG)*	Report of the Director General on the Funding Agreement
IAC-26-8 (DG)*	ITSO Budget (FY 2027, FY 2028 and FY 2029)
IAC/Inf.-26-1 (DG)*	Comparison of the Budget to the Actual Results FY 2025 (1 July 2024 - 30 June 2025)

Note: All documents marked with an asterisk (\*) are classified "ITSO Restricted."

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5. SES Acquisition of Intelsat
  - IAC-26-9 (DG)\* Report of the Director General on the SES Acquisition of Intelsat
  
6. Public Services Agreement
  - IAC-26-10 (Legal Advisor) Legal Analysis Regarding Whether the Public Services Agreement is an Executory Contract That Can Be Rejected Under U.S. Bankruptcy Law
  - IAC-26-11 (DG) Report of the Director General on the Template Public Services Agreement with other Entities
  - IAC-26-12 (DG) Report of the Director General on Possible Revisions to the Public Services Agreement with SES
  
7. Parties Common Heritage
  - IAC-26-13 (DG)\* Report of the Director General on the Parties' Common Heritage
  
8. ITSO Working Group
  - IAC- 26-14 (DG)\* Report of the Director General on the ITSO AP-41 Working Group
  - IAC-26-15 (DG)\* Draft Report of the ITSO AP-41 Working Group
  
9. General Policy and Long-Term Objectives of ITSO
  - IAC-26-16 (DG)\* Report of the Director General on the Implementation of the Strategic Plan for ITSO (2024-2026)
  - IAC-26-17 (DG)\* Extension of ITSO's Goals and Objectives up to 2028
  - IAC-26-18 (DG)\* Strategic Plan for ITSO for the Period 2026-2028

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10. Agenda for the 42<sup>nd</sup> Meeting of the Assembly of Parties

IAC/Inf.26-2 (DG)\*

Tentative Agenda for the 42<sup>nd</sup> Meeting of the  
Assembly of Parties

11. Dates and Places of Future Meetings of the ITSO Advisory Committee

12. Other business

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**ITSO ADVISORY COMMITTEE  
TWENTY SIXTH MEETING  
Washington, D.C., USA  
26-27 MARCH 2026**

**LIST OF DOCUMENTS**

<b>DOCUMENT DESIGNATION IAC-26</b>	<b>TITLE</b>	<b>SOURCE</b>	<b>AGENDA ITEM</b>
1 ITSO RESTRICTED	TENTATIVE AGENDA OF ITSO ADVISORY COMMITTEE, TWENTY SIXTH MEETING	DG	2
2	LIST OF PARTICIPANTS		-
3	REPORT OF THE DIRECTOR GENERAL TO THE PARTIES ON THE TWENTY SIXTH MEETING OF THE ITSO ADVISORY COMMITTEE		-
4 ITSO RESTRICTED	MEMBERSHIP OF ITSO ADVISORY COMMITTEE	AP-41	3
5 ITSO RESTRICTED	TERMS OF REFERENCE FOR THE ITSO ADVISORY COMMITTEE	AP-41	3

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6 ITSO RESTRICTED	EXTERNAL AUDITOR'S REPORT ON ITSO'S ACCOUNTS AND EXPENDITURES FOR FY 2025	DG	4
7 ITSO RESTRICTED	REPORT OF THE DIRECTOR GENERAL ON THE FUNDING AGREEMENT	DG	4
8 ITSO RESTRICTED	ITSO BUDGET (FY 2027, FY 2028 AND FY 2029)	DG	4
9 ITSO RESTRICTED	REPORT OF THE DIRECTOR GENERAL ON THE SES ACQUISITION OF INTELSAT	DG	5
10 ITSO RESTRICTED	LEGAL ANALYSIS REGARDING WHETHER THE PUBLIC SERVICES AGREEMENT IS AN EXECUTORY CONTRACT THAT CAN BE REJECTED UNDER U.S. BANKRUPTCY LAW	LEGAL ADVISOR	6
11 ITSO RESTRICTED	REPORT OF THE DIRECTOR GENERAL ON THE TEMPLATE PUBLIC SERVICES AGREEMENT WITH OTHER ENTITIES	DG	6
12 ITSO RESTRICTED	REPORT OF THE DIRECTOR GENERAL ON POSSIBLE REVISIONS TO THE PUBLIC SERVICES AGREEMENT WITH SES	DG	6
13 ITSO RESTRICTED	REPORT OF THE DIRECTOR GENERAL ON THE COMMON HERITAGE	DG	7

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14 ITSO RESTRICTED	REPORT OF THE DIRECTOR GENERAL ON THE ITSO AP-41 WORKING GROUP	DG	8
15 ITSO RESTRICTED	DRAFT REPORT OF THE ITSO AP-41 WORKING GROUP	DG	8
16 ITSO RESTRICTED	REPORT OF THE DIRECTOR GENERAL ON THE IMPLEMENTATION OF THE STRATEGIC PLAN FOR ITSO (2024-2026)	DG	9
17 ITSO RESTRICTED	EXTENSION OF ITSO'S GOALS AND OBJECTIVES UP TO 2028	DG	9
18 ITSO RESTRICTED	STRATEGIC PLAN FOR ITSO 2026-2028	DG	9

**INFORMATION DOCUMENT**

<b>DOCUMENT DESIGNATION IAC/Inf.26</b>	<b>TITLE</b>	<b>SOURCE</b>	<b>AGENDA ITEM</b>
1 ITSO RESTRICTED	COMPARISON OF THE BUDGET TO THE ACTUAL RESULTS FY 2025 (1 JULY 2024 - 30 JUNE 2025)	DG	4

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<b>DOCUMENT DESIGNATION IAC/Inf.26</b>	<b>TITLE</b>	<b>SOURCE</b>	<b>AGENDA ITEM</b>
2 ITSO RESTRICTED	TENTATIVE AGENDA FOR 42 <sup>nd</sup> MEETING OF THE ASSEMBLY OF PARTIES	DG	10

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**WORKING DOCUMENT**

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<b>DOCUMENT DESIGNATION IAC/WD-24</b>	<b>TITLE</b>	<b>SOURCE</b>	<b>AGENDA ITEM</b>
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**LIST OF PARTICIPANTS  
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TWENTY SIXTH MEETING  
Washington, D.C., U.S.A.  
26-27 March 2026**

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